## Brief summary of

 Consolidated Fiscal 2018/02$1^{\text {st }}$ Quarter Financial Results

June 30, 2017

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## I . News \& Topics

## Brand Topics

## GLOBAL WORK

Net sales: 9.8 billion yen (109.8\% YoY)

- Ladies, Kids categories performed well
- Increased fashionable element
- Expanded into junior size for kids products
- First brand cafe opened "GLOBAL WORK CAFE" opened at GLOBAL WORK store at AEON MALL Hamamatsuichino


GLOBAL WORK CAFE

## niko and ...

Net sales: 6.5 billion yen (117.8\% YoY)
■ E-commerce maintained high growth

- 10 year anniversary promotion
- Start large store's shopping center version
- Applied the concept and product lineup of the flagship store "niko and ... TOKYO" into renewal opened LaLaport TOKYOBAY store, which is expanded and renovated.
- Plan to use the same strategy on large store expansion at SC to target higher sales.


## Brand Topics

## B A Y F LOW

Net sales: 1.9 billion yen (163.3\% YoY)

- Pop-up store at "GREENROOM FESTIVAL" (surf culture advocating music and art event)
- Customers lined up for the festival limited items
- Awarded "Best New Brand" "The 19th Developer \& Tenant Award" hosted by Senken News



## HARE

■ "Amazon Fashion Week TOKYO" debut

- One of the top five fashion weeks around the world
- Implemented "SEE NOW BUY NOW"

Live streaming on the company owned E-commerce website [.st], part of the collections could be ordered while the show was broadcasting

[^0]
## Online Business

## Net sales: 7.5 billion yen (127.0\% YoY)

Online sales ratio of total Japan sales: 15.4\% (company owned E-commerce site ratio: approx. 8\%) Members of [.st] : approx. 5.9 million ( +0.3 m compared with the end of $\mathrm{FY} 2018 / 02$ )


## II. FY2018/02 1st quarter financial results

## Consolidated Income Statement

Millions of yen

|  | FY2017/02 1Q |  | FY2018/02 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results |  | Results |  |  |
|  |  | Ratio |  | Ratio | YoY |
| Net sales | 48,552 | 100.0\% | 54,066 | 100.0\% | 111.4\% |
| Adastria(Non-consolidated) | 46,222 | 95.2\% | 49,261 | 91.1\% | 106.6\% |
| Overseas *1 | 2,708 | 5.6\% | 2,627 | 4.9\% | 97.0\% |
| ALICIA *2 | - | - | 2,517 | 4.7\% | - |
| Gross profit | 29,727 | 61.2\% | 32,089 | 59.4\% | 107.9\% |
| SG\&A expenses | 24,502 | 50.5\% | 28,092 | 52.0\% | 114.6\% |
| Advertising \& promotion | 1,728 | 3.6\% | 2,067 | 3.8\% | 119.7\% |
| Personnel | 8,366 | 17.2\% | 8,890 | 16.4\% | 106.3\% |
| Rent \& depreciation | 9,570 | 19.7\% | 11,193 | 20.7\% | 117.0\% |
| Amortization of goodwill | 546 | 1.1\% | 591 | 1.1\% | 108.3\% |
| Others | 4,291 | 8.8\% | 5,349 | 9.9\% | 124.6\% |
| Operating income | 5,224 | 10.8\% | 3,996 | 7.4\% | 76.5\% |
| Adastria(non-consolidated, before amortization of goodwill) | 5,905 | - | 4,783 | - | 81.0\% |
| Overseas *1 | -407 | - | -440 | - | - |
| ALICIA (before amortization of goodwill ) *2 | - | - | 122 | - | - |
| Adastria Logistics | 156 | - | 169 | - | 108.3\% |
| Ordinary income | 5,284 | 10.9\% | 4,056 | 7.5\% | 76.8\% |
| Net income | 2,983 | 6.1\% | 5,383 | 10.0\% | 180.5\% |
|  |  |  |  |  |  |
| EBITDA | 7,113 | 14.7\% | 6,167 | 11.4\% | 86.7\% |
| Depreciation and amortization | 1,342 | 2.8\% | 1,579 | 2.9\% | 117.6\% |
| Amortization of goodwill | 546 | 1.1\% | 591 | 1.1\% | 108.3\% |

*1: Overseas business is the sum of five overseas subsidiaries: Hong Kong, Taiwan, China, Singapore, Korea.
*2 : The sales and profit of ALICIA Co.,Ltd. 's is recorded from FY2018/1Q.
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## Consolidated Income Statement Highlights

■ Net sales: 54.0 billion yen (111.4\% YoY)

- Nets sales of existing stores in Japan were 102.6.\% year on year.

Solid performances by brands such as niko and... , BAYFLOW, studio,CLIP, GLOBAL WORK

- Sales from ALICIA Co.,Ltd. is recorded from this quarter.
- Gross profit margin: 59.4\% (-1.8p YoY)
- The price discount rate increased for the spring inventory reduction, resulting in the controllable level of the inventory.

■ SG\&A expense ratio: 52.0\% (+1.5p YoY)

- Advertising \& promotion: $3.8 \%$ (+ 0.3p YoY) TVCM and other promotions increased.
- Personnel: $16.4 \%$ ( -0.8 p YoY) performance related bonus reversal of the last 2 H fiscal
- Rent \& depreciation: $20.7 \%$ (+ 1.0p YoY) 0.4 billion yen of headquarter moving cost, number of store opened increased.
- Others: $9.9 \%(+1.1 p)$ delivery expenses, system licensing fee, etc. increased.

■ Operating income: 3.9 billion yen ( $76.5 \% \mathrm{YoY}$ )

- Operating margin: 7.4\% (-3.4p YoY), EBITDA margin: 11.4\% (-3.3p)

■ Net income: 5.3 billion yen (180.5\% YoY)

- 4.3 billion yen gain on sales of investment securities was recorded as extraordinary income.


## Non-consolidated Income Statement

Millions of yen

|  | FY2017/02 | FY2018/02 |  |
| :---: | :---: | :---: | :---: |
|  | Results | Results |  |
|  |  |  | YoY |
| Net sales <br> (Existing stores YoY) | $\begin{array}{r} 46,222 \\ (104.7 \%) \end{array}$ | $\begin{array}{r} 49,261 \\ (102.6 \%) \end{array}$ | 106.6\% |
| GLOBAL WORK | 8,992 | 9,871 | 109.8\% |
| niko and... | 5,591 | 6,584 | 117.8\% |
| LOWRYS FARM | 6,137 | 6,055 | 98.7\% |
| studio CLIP | 4,853 | 5,444 | 112.2\% |
| LEPSIM | 3,842 | 3,759 | 97.8\% |
| Gross profit | 28,297 | 29,269 | 103.4\% |
| Gross margin | 61.2\% | 59.4\% | - $1.8 p$ |
| SG\&A expenses (before amortization of goodwill ) | 22,392 | 24,486 | 109.4\% |
| SG\&A ratio | 48.4\% | 49.7\% | +1.3p |
| Operating income (before amortization of goodwill ) | 5,905 | 4,783 | 81.0\% |
| Operating margin | 12.8\% | 9.7\% | - 3.1 p |


| Opened | 31 | 59 |
| :--- | :---: | :---: |
| Closed | 1 | 5 |
| Renovated | 30 | 25 |
| As of the end of fiscal year | 1,250 | 1,297 |

## Overseas Business

Millions of yen

|  | FY2017/02 1Q | FY2018/02 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Results | Results |  |  |
|  |  |  | $\begin{aligned} & \text { YoY } \\ & \text { (JPY) } \end{aligned}$ | YoY (Local currency) |
| Net sales | 2,708 | 2,627 | 97.0\% | 98.2\% |
| Hong Kong | 1,677 | 1,578 | 94.1\% | 95.4\% |
| China | 454 | 437 | 96.2\% | 104.1\% |
| Korea | 181 | 191 | 105.5\% | 102.8\% |
| Taiwan | 395 | 420 | 106.4\% | 101.6\% |
| Singapore | 0 | - | - | - |
| Operating income | -407 | -440 | - | - |
| Hong Kong | -214 | -283 | - | - |
| China | -109 | -95 | - | - |
| Korea | -115 | -68 | - | - |
| Taiwan | 27 | 7 | 26.5\% | 25.3\% |
| Singapore | 4 | - | - | - |

## Consolidated Balance Sheet

| Consolidated | End of 2016/5 |  | End of 2017/2 |  | End of 2016/5 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Ratio |  | Ratio |  | Ratio | Compared with the end of 2016/5 | Compared with the end of 2017/2 |
| Current assets | 40,450 | 46.5\% | 48,178 | 53.3\% | 48,078 | 50.3\% | 7,628 | -99 |
| Cash and deposits | 9,070 | 10.4\% | 20,734 | 22.9\% | 12,130 | 12.7\% | 3,059 | -8,603 |
| Inventories | 16,602 | 19.1\% | 16,351 | 18.1\% | 18,954 | 19.8\% | 2,352 | 2,603 |
| Fixed assets | 46,583 | 53.5\% | 42,210 | 46.7\% | 47,507 | 49.7\% | 923 | 5,296 |
| Property, plant and equipment | 11,684 | 13.4\% | 10,444 | 11.6\% | 12,537 | 13.1\% | 852 | 2,092 |
| Goodwill | 4,947 | 5.7\% | 3,309 | 3.7\% | 7,205 | 7.5\% | 2,258 | 3,896 |
| Investments and other assets | 28,419 | 32.7\% | 26,213 | 29.0\% | 25,065 | 26.2\% | -3,354 | -1,147 |
| Total assets | 87,033 | 100.0\% | 90,389 | 100.0\% | 95,585 | 100.0\% | 8,551 | 5,196 |
| Liabilities | 32,145 | 36.9\% | 34,353 | 38.0\% | 38,477 | 40.3\% | 6,331 | 4,123 |
| Interest-bearing debt | 1,743 | 2.0\% | 2,027 | 2.2\% | 2,544 | 2.7\% | 800 | 516 |
| Net assets | 54,888 | 63.1\% | 56,035 | 62.0\% | 57,108 | 59.7\% | 2,220 | 1,073 |
| Treasury stocks | -1835 | -2.1\% | -4,645 | -5.1\% | -4,647 | -4.9\% | -2,811 | -1 |

- Cash and deposits: 2.2 billion yen net cash increased compared with the end of 2016/05.

■ Inventories: $103.7 \%$ compared with the end of 2016/05 on the non-consolidated basis.
■ Fixed assets: 1 billion yen goodwill of ALICIA and approximately 3.3 billion yen goodwill of Velvet are newly recorded. Investments and other assets decreased due to the sale of investment securities.
■ Net assets : Net assets ratio maintained steady level at 59.7\%.

## Number of Stores

|  | FY2017/02 | FY2018/02 1Q |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal year end | $\begin{gathered} \text { Increased } \\ { }^{*}{ }^{2}{ }^{2} 3 \end{gathered}$ | Opened | Changed | Closed | end of 1Q |
| GLOBAL WORK | 192 | - | 9 | 0 | -1 | 200 |
| niko and ... | 129 | - | 6 | 0 | -1 | 134 |
| LOWRYS FARM | 152 | - | 4 | 0 | 0 | 156 |
| studio CLIP | 182 | - | 8 | 0 | 0 | 190 |
| LEPSIM | 134 | - | 7 | 0 | 0 | 141 |
| JEANASIS | 80 | - | 2 | 0 | 0 | 82 |
| RAGEBLUE | 58 | - | 0 | 0 | 0 | 58 |
| BAYFLOW | 32 | - | 4 | 0 | 0 | 36 |
| Others | 284 | - | 19 | 0 | -3 | 300 |
| Adastria Japan total | 1,243 | - | 59 | 0 | -5 | 1,297 |
| (Web store included) | (39) | - | (5) | (0) | (0) | (44) |
| ARICIA total | - | 113 | 1 | 0 | -2 | 112 |
| (Web store included) | - | (6) | (0) | (0) | (0) | (6) |
| Japan total | 1,243 | 113 | 60 | 0 | -7 | 1,409 |
| (Web store included) | (39) | (6) | (5) | (0) | (0) | (50) |


| Hong Kong | 25 | - | 0 | 0 | -1 | 24 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| China | 45 | - | 1 | 0 | -3 | 43 |  |
| Taiwan | 29 | - | 0 | 0 | 0 | 29 |  |
| Korea | 9 | - | 9 | 0 | 0 | 0 | 9 |
| US | - | 0 | 0 | 0 | 9 |  |  |
| Oversea total | 108 | 9 | 1 | 0 | -4 | 114 |  |
| (Web store included) | $18)$ | $(1)$ | $(0)$ | $(0)$ | $(0)$ | $(9)$ |  |
| Consolidated total |  |  |  |  |  |  |  |

[^1]
## FY2018/02 Forecast (Consolidated)

## Same as announced

at April 4, 2017

| (Consolidated) | FY2017/02 |  |  | FY2018/02 forecast |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results |  |  | 1H |  | 2 H |  | Full-year |  |  |
|  | 1H | 2 H | Full-year |  | Yoy |  | Yoy |  | Ratio | Yoy |
| Net sales | 97,726 | 105,960 | 203,686 | 110,300 | 112.9\% | 122,700 | 115.8\% | 233,000 | 100.0\% | 114.4\% |
| Operating income | 8,054 | 6,861 | 14,916 | 5,500 | 68.3\% | 9,500 | 138.5\% | 15,000 | 6.4\% | 100.6\% |
| Ordinary income | 8,050 | 7,075 | 15,126 | 5,500 | 68.3\% | 9,400 | 132.9\% | 14,900 | 6.4\% | 98.5\% |
| Net income | 4,848 | 6,726 | 11,575 | 5,900 | 121.7\% | 6,000 | 89.2\% | 11,900 | 5.1\% | 102.8\% |
| ROE | - | - | 21.2\% | - |  | - | - | 19.8\% | - | -1.4p |
| EBITDA | 11,903 | 11,124 | 23,028 | 9,600 | 80.7\% | 14,000 | 125.9\% | 23,600 | 10.1\% | 102.5\% |
| Depreciation \&Amortization | 2,757 | 3,171 | 5,928 | 2,900 | 105.2\% | 3,300 | 104.1\% | 6,200 | 2.7\% | 104.6\% |
| Amortization of goodwill | 1,092 | 1,092 | 2,184 | 1,200 | 109.9\% | 1,200 | 109.9\% | 2,400 | 1.0\% | 109.9\% |

## New Headquarter Office

New headquarter office starts from July, 2017


## 業績予想の適切な利用に関する説明

本資料に記載されている業績見通し等の将来に関する記述は，当社が現在入手して いる情報及び合理的であると判断する一定の前提に基づいており，実際の業績等は今後様々な要因によって大きく異なる結果となる可能性があります。

## その他留意事項

資料内の数値は百万円未満を切り捨て表示し，百分率は元データから算出しており ます。

## ADASTRIA


[^0]:    ADASTRIA
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[^1]:    *1: The sales and profit of ALICIA Co.,Ltd. is recorded from FY2018/1Q.
    *2 : Distributor (20 stores as of the end of FY2018/1Q) are included.
    *3 : Velvet, LLC 's balance sheet is consolidated from FY2018/1Q.

